

**Return of Organization Exempt From Income Tax****2011**Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code  
(except black lung benefit trust or private foundation)**Open to Public  
Inspection**Department of the Treasury  
Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

**A For the 2011 calendar year, or tax year beginning** 9/01, 2011, and ending 8/31, 2012**B** Check if applicable:

- ☒ Address change  
☐ Name change  
☐ Initial return  
☐ Terminated  
☐ Amended return  
☐ Application pending

**C** **SERVEMINNESOTA**  
**120 SOUTH 6TH STREET, #2260**  
**MINNEAPOLIS, MN 55402**

**D Employer Identification Number**

41-2010058

**E Telephone number**

(612) 333-7740

**G Gross receipts \$** 21,220,131.**H(a)** Is this a group return for affiliates? ☐ Yes ☒ No**H(b)** Are all affiliates included?  
If 'No,' attach a list. (see instructions) ☐ Yes ☐ No**I Tax-exempt status** ☒ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527**J Website:** WWW.SERVEMINNESOTA.ORG**H(c)** Group exemption number ▶**K Form of organization:** ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶**L Year of Formation:** 2000**M State of legal domicile:** MN**Part I Summary**

|   |   |   |                             |
|---|---|---|-----------------------------|
| <b>Activities &amp; Governance</b>                                    | 1 Briefly describe the organization's mission or most significant activities: <u>SERVEMINNESOTA IS A CATALYST FOR POSITIVE SOCIAL CHANGE, WORKING WITH AMERICORPS AND COMMUNITY PARTNERS TO MEET CRITICAL NEEDS IN MINNESOTA.</u> |   |                             |
|   | 2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.   |   |                             |
|   | 3 Number of voting members of the governing body (Part VI, line 1a).....  | 3                                       | 25                          |
|   | 4 Number of independent voting members of the governing body (Part VI, line 1b).....  | 4                                       | 25                          |
|   | 5 Total number of individuals employed in calendar year 2011 (Part V, line 2a).....   | 5                                       | 20                          |
|   | 6 Total number of volunteers (estimate if necessary).....   | 6                                       | 25                          |
|   | 7a Total unrelated business revenue from Part VIII, column (C), line 12.....  | 7a                                      | 0.                          |
| b Net unrelated business taxable income from Form 990-T, line 34..... | 7b  | 0.                                      |                             |
| <b>Revenue</b>  | 8 Contributions and grants (Part VIII, line 1h).....  | Prior Year<br>18,880,386.               | Current Year<br>21,061,974. |
|   | 9 Program service revenue (Part VIII, line 2g).....   |   |                             |
|   | 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d).....   | 2,340.                                  | 1,362.                      |
|   | 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e).....  | 145,720.                                | 156,795.                    |
|   | 12 Total revenue — add lines 8 through 11 (must equal Part VIII, column (A), line 12).....  | 19,028,446.                             | 21,220,131.                 |
| <b>Expenses</b>   | 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3).....  | 17,645,758.                             | 19,137,816.                 |
|   | 14 Benefits paid to or for members (Part IX, column (A), line 4).....   |   |                             |
|   | 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10).....   | 721,701.                                | 765,919.                    |
|   | 16a Professional fundraising fees (Part IX, column (A), line 11e).....  | 90,000.                                 | 90,000.                     |
|   | b Total fundraising expenses (Part IX, column (D), line 25) ▶ 327,756.  |   |                             |
|   | 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e).....  | 501,144.                                | 729,988.                    |
|   | 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25).....   | 18,958,603.                             | 20,723,723.                 |
| 19 Revenue less expenses. Subtract line 18 from line 12.....          | 69,843.   | 496,408.                                |                             |
| <b>Net Assets or Fund Balances</b>                                    | 20 Total assets (Part X, line 16).....  | Beginning of Current Year<br>3,336,893. | End of Year<br>4,075,106.   |
|   | 21 Total liabilities (Part X, line 26).....   | 1,597,338.                              | 1,839,143.                  |
|   | 22 Net assets or fund balances. Subtract line 21 from line 20.....  | 1,739,555.                              | 2,235,963.                  |

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Sign Here**

Signature of officer

Date

AUDREY SUKER

CEO

Type or print name and title.

**Paid Preparer Use Only**

Print/Type preparer's name

MARC COLIN

Preparer's signature

*Marc Colin*

Date

2/11/13

Check ☐ if self-employed

PTIN

P00560855

Firm's name

▶ CARPENTER EVERT &amp; ASSOCIATES

Firm's address

▶ 7760 FRANCE AVE. S. #940

Firm's EIN ▶

BLOOMINGTON, MN 55435

Phone no. (952) 931-0085

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

**Part III Statement of Program Service Accomplishments**Check if Schedule O contains a response to any question in this Part III. ☒ X**1** Briefly describe the organization's mission:SERVEMINNESOTA IS A CATALYST FOR POSITIVE SOCIAL CHANGE, WORKING WITH AMERICORPS AND  
COMMUNITY PARTNERS TO MEET CRITICAL NEEDS IN MINNESOTA.**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? SEE SCHEDULE O ☒ X **Yes** ☐ **No**  
If 'Yes,' describe these new services on Schedule O.**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ **Yes** ☒ X **No**  
If 'Yes,' describe these changes on Schedule O.**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4a** (Code:       ) (Expenses \$ 12,724,714. including grants of \$ 12,446,041.) (Revenue \$       )  
SEE SCHEDULE O**4b** (Code:       ) (Expenses \$ 5,482,846. including grants of \$ 5,482,846.) (Revenue \$       )  
SEE SCHEDULE O**4c** (Code:       ) (Expenses \$ 1,253,386. including grants of \$ 1,198,996.) (Revenue \$       )  
SEE SCHEDULE O**4d** Other program services. (Describe in Schedule O.) SEE SCHEDULE O  
(Expenses \$ 585,096. including grants of \$ 9,933.) (Revenue \$       )**4e** Total program service expenses 20,046,042.

**Part IV Checklist of Required Schedules**

|  | Yes          | No |
|--|--------------|----|
| <b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If 'Yes,' complete Schedule A.</i>   | <b>1</b> X   |    |
| <b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?  | <b>2</b> X   |    |
| <b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If 'Yes,' complete Schedule C, Part I.</i>  | <b>3</b>     | X  |
| <b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If 'Yes,' complete Schedule C, Part II.</i>  | <b>4</b> X   |    |
| <b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If 'Yes,' complete Schedule C, Part III.</i>   | <b>5</b>     | X  |
| <b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If 'Yes,' complete Schedule D, Part I.</i>  | <b>6</b>     | X  |
| <b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If 'Yes,' complete Schedule D, Part II.</i>   | <b>7</b>     | X  |
| <b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If 'Yes,' complete Schedule D, Part III.</i>   | <b>8</b>     | X  |
| <b>9</b> Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If 'Yes,' complete Schedule D, Part IV.</i>   | <b>9</b>     | X  |
| <b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If 'Yes,' complete Schedule D, Part V.</i>   | <b>10</b>    | X  |
| <b>11</b> If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.  |              |    |
| <b>a</b> Did the organization report an amount for land, buildings and equipment in Part X, line 10? <i>If 'Yes,' complete Schedule D, Part VI.</i>  | <b>11a</b> X |    |
| <b>b</b> Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If 'Yes,' complete Schedule D, Part VII.</i>  | <b>11b</b>   | X  |
| <b>c</b> Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If 'Yes,' complete Schedule D, Part VIII.</i>  | <b>11c</b>   | X  |
| <b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If 'Yes,' complete Schedule D, Part IX.</i>  | <b>11d</b>   | X  |
| <b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If 'Yes,' complete Schedule D, Part X.</i>   | <b>11e</b>   | X  |
| <b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If 'Yes,' complete Schedule D, Part X.</i>  | <b>11f</b> X |    |
| <b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If 'Yes,' complete Schedule D, Parts XI, XII, and XIII.</i>   | <b>12a</b>   | X  |
| <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.</i>  | <b>12b</b> X |    |
| <b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If 'Yes,' complete Schedule E.</i>  | <b>13</b>    | X  |
| <b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?   | <b>14a</b>   | X  |
| <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If 'Yes,' complete Schedule F, Parts I and IV.</i> | <b>14b</b>   | X  |
| <b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If 'Yes,' complete Schedule F, Parts II and IV.</i>  | <b>15</b>    | X  |
| <b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If 'Yes,' complete Schedule F, Parts III and IV.</i>  | <b>16</b>    | X  |
| <b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If 'Yes,' complete Schedule G, Part I (see instructions).</i>  | <b>17</b> X  |    |
| <b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If 'Yes,' complete Schedule G, Part II.</i>   | <b>18</b>    | X  |
| <b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If 'Yes,' complete Schedule G, Part III.</i>   | <b>19</b>    | X  |
| <b>20 a</b> Did the organization operate one or more hospital facilities? <i>If 'Yes,' complete Schedule H.</i>  | <b>20</b>    | X  |
| <b>b</b> If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?  | <b>20b</b>   |    |



**Part IV Checklist of Required Schedules (continued)**

|   |            | Yes | No |
|---|------------|-----|----|
| <b>21</b> Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If 'Yes,' complete Schedule I, Parts I and II.</i> .....  | <b>21</b>  | X   |    |
| <b>22</b> Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If 'Yes,' complete Schedule I, Parts I and III.</i> .....   | <b>22</b>  |     | X  |
| <b>23</b> Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J.</i> .....  | <b>23</b>  |     | X  |
| <b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? <i>If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,' go to line 25.</i> .....                        | <b>24a</b> |     | X  |
| <b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....  | <b>24b</b> |     |    |
| <b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....   | <b>24c</b> |     |    |
| <b>d</b> Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? .....  | <b>24d</b> |     |    |
| <b>25a</b> <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If 'Yes,' complete Schedule L, Part I.</i> .....   | <b>25a</b> |     | X  |
| <b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If 'Yes,' complete Schedule L, Part I.</i> .....  | <b>25b</b> |     | X  |
| <b>26</b> Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If 'Yes,' complete Schedule L, Part II.</i> .....  | <b>26</b>  |     | X  |
| <b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part III.</i> ..... | <b>27</b>  |     | X  |
| <b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):   |            |     |    |
| <b>a</b> A current or former officer, director, trustee, or key employee? <i>If 'Yes,' complete Schedule L, Part IV.</i> .....  | <b>28a</b> |     | X  |
| <b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If 'Yes,' complete Schedule L, Part IV.</i> .....   | <b>28b</b> |     | X  |
| <b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If 'Yes,' complete Schedule L, Part IV.</i> .....   | <b>28c</b> | X   |    |
| <b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If 'Yes,' complete Schedule M.</i> .....  | <b>29</b>  |     | X  |
| <b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M.</i> .....  | <b>30</b>  |     | X  |
| <b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If 'Yes,' complete Schedule N, Part I.</i> .....  | <b>31</b>  |     | X  |
| <b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If 'Yes,' complete Schedule N, Part II.</i> .....  | <b>32</b>  |     | X  |
| <b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If 'Yes,' complete Schedule R, Part I.</i> .....  | <b>33</b>  |     | X  |
| <b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1.</i> .....   | <b>34</b>  |     | X  |
| <b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....  | <b>35a</b> |     | X  |
| <b>b</b> Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If 'Yes,' complete Schedule R, Part V, line 2.</i> .....  | <b>35b</b> |     | X  |
| <b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If 'Yes,' complete Schedule R, Part V, line 2.</i> .....   | <b>36</b>  |     | X  |
| <b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI.</i> .....   | <b>37</b>  |     | X  |
| <b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?<br><b>Note.</b> All Form 990 filers are required to complete Schedule O. ....   | <b>38</b>  | X   |    |

BAA

Form 990 (2011)

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response to any question in this Part V. ☐

|  |               | Yes | No |
|--|---------------|-----|----|
| <b>1 a</b> Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable. ....  | <b>1 a</b> 13 |     |    |
| <b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable. ....   | <b>1 b</b> 0  |     |    |
| <b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? .....  | <b>1 c</b>    | X   |    |
| <b>2 a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. ....   | <b>2 a</b> 20 |     |    |
| <b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .....  | <b>2 b</b>    | X   |    |
| <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)  |               |     |    |
| <b>3 a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year? .....   | <b>3 a</b>    |     | X  |
| <b>b</b> If 'Yes,' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O. ....  | <b>3 b</b>    |     |    |
| <b>4 a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? .....                          | <b>4 a</b>    |     | X  |
| <b>b</b> If 'Yes,' enter the name of the foreign country: ▶<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.  |               |     |    |
| <b>5 a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? .....   | <b>5 a</b>    |     | X  |
| <b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? .....  | <b>5 b</b>    |     | X  |
| <b>c</b> If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T? .....  | <b>5 c</b>    |     |    |
| <b>6 a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? .....   | <b>6 a</b>    |     | X  |
| <b>b</b> If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? .....   | <b>6 b</b>    |     |    |
| <b>7 Organizations that may receive deductible contributions under section 170(c).</b>   |               |     |    |
| <b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? .....   | <b>7 a</b>    |     | X  |
| <b>b</b> If 'Yes,' did the organization notify the donor of the value of the goods or services provided? .....   | <b>7 b</b>    |     |    |
| <b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? .....  | <b>7 c</b>    |     | X  |
| <b>d</b> If 'Yes,' indicate the number of Forms 8282 filed during the year. ....   | <b>7 d</b>    |     |    |
| <b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? .....   | <b>7 e</b>    |     | X  |
| <b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .....  | <b>7 f</b>    |     | X  |
| <b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? .....  | <b>7 g</b>    |     |    |
| <b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? .....  | <b>7 h</b>    |     |    |
| <b>8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? ..... | <b>8</b>      |     | X  |
| <b>9 Sponsoring organizations maintaining donor advised funds.</b>   |               |     |    |
| <b>a</b> Did the organization make any taxable distributions under section 4966? .....   | <b>9 a</b>    |     |    |
| <b>b</b> Did the organization make a distribution to a donor, donor advisor, or related person? .....  | <b>9 b</b>    |     |    |
| <b>10 Section 501(c)(7) organizations. Enter:</b>  |               |     |    |
| <b>a</b> Initiation fees and capital contributions included on Part VIII, line 12. ....  | <b>10 a</b>   |     |    |
| <b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities ....  | <b>10 b</b>   |     |    |
| <b>11 Section 501(c)(12) organizations. Enter:</b>   |               |     |    |
| <b>a</b> Gross income from members or shareholders .....   | <b>11 a</b>   |     |    |
| <b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) .....  | <b>11 b</b>   |     |    |
| <b>12 a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041? .....   | <b>12 a</b>   |     |    |
| <b>b</b> If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year. ....   | <b>12 b</b>   |     |    |
| <b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>   |               |     |    |
| <b>a</b> Is the organization licensed to issue qualified health plans in more than one state? .....  | <b>13 a</b>   |     |    |
| <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.   |               |     |    |
| <b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans .....   | <b>13 b</b>   |     |    |
| <b>c</b> Enter the amount of reserves on hand. ....  | <b>13 c</b>   |     |    |
| <b>14 a</b> Did the organization receive any payments for indoor tanning services during the tax year? .....   | <b>14 a</b>   |     | X  |
| <b>b</b> If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O. ....   | <b>14 b</b>   |     |    |

**Part VI Governance, Management and Disclosure** For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.Check if Schedule O contains a response to any question in this Part VI. ☒ **X****Section A. Governing Body and Management**

|   | Yes                | No       |
|---|--------------------|----------|
| <b>1a</b> Enter the number of voting members of the governing body at the end of the tax year. .... <b>1a</b> 25<br>If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. |                    |          |
| <b>b</b> Enter the number of voting members included in line 1a, above, who are independent. .... <b>1b</b> 25  |                    |          |
| <b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee or key employee? .....   | <b>2</b>           | <b>X</b> |
| <b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .....  | <b>3</b>           | <b>X</b> |
| <b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .....   | <b>4</b>           | <b>X</b> |
| <b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets? .....   | <b>5</b>           | <b>X</b> |
| <b>6</b> Did the organization have members or stockholders? .....   | <b>6</b>           | <b>X</b> |
| <b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? .....  | <b>7a</b>          | <b>X</b> |
| <b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or other persons other than the governing body? .....  | <b>7b</b>          | <b>X</b> |
| <b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  |                    |          |
| <b>a</b> The governing body? .....  | <b>8a</b> <b>X</b> |          |
| <b>b</b> Each committee with authority to act on behalf of the governing body? .....  | <b>8b</b> <b>X</b> |          |
| <b>9</b> Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O. ....   | <b>9</b>           | <b>X</b> |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|  | Yes                 | No       |
|--|---------------------|----------|
| <b>10a</b> Did the organization have local chapters, branches, or affiliates? .....  | <b>10a</b>          | <b>X</b> |
| <b>b</b> If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? .....  | <b>10b</b>          |          |
| <b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? .....   | <b>11a</b> <b>X</b> |          |
| <b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990. SEE SCHEDULE O  |                     |          |
| <b>12a</b> Did the organization have a written conflict of interest policy? If 'No,' go to line 13. ....   | <b>12a</b> <b>X</b> |          |
| <b>b</b> Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? .....  | <b>12b</b> <b>X</b> |          |
| <b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this is done. .... SEE SCHEDULE O  | <b>12c</b> <b>X</b> |          |
| <b>13</b> Did the organization have a written whistleblower policy? .....  | <b>13</b> <b>X</b>  |          |
| <b>14</b> Did the organization have a written document retention and destruction policy? .....   | <b>14</b> <b>X</b>  |          |
| <b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   |                     |          |
| <b>a</b> The organization's CEO, Executive Director, or top management official. ....  | <b>15a</b> <b>X</b> |          |
| <b>b</b> Other officers of key employees of the organization. SEE SCHEDULE O   | <b>15b</b> <b>X</b> |          |
| If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.)   |                     |          |
| <b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? .....   | <b>16a</b>          | <b>X</b> |
| <b>b</b> If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? ..... | <b>16b</b>          |          |

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed ► MN

**18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  
☐ Own website    ☐ Another's website    ☒ Upon request

**19** Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. SEE SCHEDULE O

**20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization:  
 ► LYNN LEWIS 120 SOUTH 6TH STREET, SUITE 2260 MINNEAPOLIS MN 55402 612-746-1390



**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response to any question in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title               | (B)<br>Average hours per week (describe hours for related organizations in Schedule O) | (C)<br>Position<br>(do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|-------------------------------------|--|--|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
|                                     |  | Individual trustee or director   | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |  |   |   |
| (1) DAVE BEAL<br>DIRECTOR           | 2  | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (2) WILLIAM ARENDT<br>TREASURER     | 2  | X  |                       | X       |              |                              |        | 0.   | 0.  | 0.  |
| (3) BRADLEY BOURN<br>DIRECTOR       | 2  | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (4) JENNIFER DEJOURNETT<br>DIRECTOR | 2  | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (5) ROBERT GOTWALT JR.<br>DIRECTOR  | 2  | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (6) KEITH DIXON<br>DIRECTOR         | 2  | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (7) MARTHA JONES SICHKO<br>DIRECTOR | 2  | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (8) JAYME FANUCCI<br>DIRECTOR       | 2  | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (9) KATE KELLY<br>BOARD CHAIR       | 2  | X  |                       | X       |              |                              |        | 0.   | 0.  | 0.  |
| (10) BRENDA CASSELLIUS<br>DIRECTOR  | 2  | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (11) CAL LARSON<br>DIRECTOR         | 2  | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (12) PAMELA HARRIS<br>DIRECTOR      | 2  | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (13) THOMAS HORNER<br>DIRECTOR      | 2  | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (14) COREY ELMER<br>DIRECTOR        | 2  | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (cont)**

| (A)<br>Name and title  | (B)<br>Average hours per week (describe hours for related organizations in Sch O) | (C)<br>Position<br>(do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|---|--|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
|  |   | Individual trustee or director   | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |  |   |   |
| (15) REP. ANDREA KIEFFER<br>DIRECTOR                                 | 2   | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (16) DAVID METZEN<br>DIRECTOR  | 2   | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (17) SAKAWDIN MOHAMED<br>DIRECTOR                                    | 2   | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (18) REP. BEV SCALZE<br>DIRECTOR                                     | 2   | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (19) ROBERT RUMPZA<br>DIRECTOR                                       | 2   | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (20) KERA PETERSON<br>DIRECTOR                                       | 2   | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (21) NATHAN PROUTY<br>DIRECTOR                                       | 2   | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (22) MEGAN REMARK<br>DIRECTOR  | 2   | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (23) JUDITH RUSSELL<br>DIRECTOR                                      | 2   | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (24) SAM SCHUTH<br>DIRECTOR  | 2   | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| (25) CHRISTINE WIEGERT<br>DIRECTOR                                   | 2   | X  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| <b>1 b Sub-total</b> .....   |   |  |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| <b>c Total from continuation sheets to Part VII, Section A</b> ..... |   |  |                       |         |              |                              |        | 107,378.   | 0.  | 8,141.  |
| <b>d Total (add lines 1b and 1c)</b> .....                           |   |  |                       |         |              |                              |        | 107,378.   | 0.  | 8,141.  |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 1

3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If 'Yes,' complete Schedule J for such individual.* .....

|   | Yes | No |
|---|-----|----|
| 3 |     | X  |
| 4 |     | X  |
| 5 |     | X  |

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? *If 'Yes' complete Schedule J for such individual.* .....

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If 'Yes,' complete Schedule J for such person.* .....

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address | (B)<br>Description of services | (C)<br>Compensation |
|----------------------------------|--------------------------------|---------------------|
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 0



2011

Name of the Organization

SERVEMINNESOTA

Employer Identification number

41-2010058

**Part VII Continuation: Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

[illegible]

**Part VIII Statement of Revenue**

|  |   |                        | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from tax<br>under sections<br>512, 513, or 514 |
|--|---|------------------------|----------------------|--|---|---|
| CONTRIBUTIONS, GIFTS, GRANTS<br>AND OTHER SIMILAR AMOUNTS                    | <b>1 a</b> Federated campaigns.....   | <b>1 a</b> 1,133,500.  |                      |  |   |   |
|  | <b>b</b> Membership dues.....   | <b>1 b</b>             |                      |  |   |   |
|  | <b>c</b> Fundraising events.....  | <b>1 c</b>             |                      |  |   |   |
|  | <b>d</b> Related organizations.....   | <b>1 d</b>             |                      |  |   |   |
|  | <b>e</b> Government grants (contributions).....   | <b>1 e</b> 18,200,340. |                      |  |   |   |
|  | <b>f</b> All other contributions, gifts, grants, and<br>similar amounts not included above....  | <b>1 f</b> 1,728,134.  |                      |  |   |   |
|  | <b>g</b> Noncash contributions included in lns 1a-1f: \$  |                        |                      |  |   |   |
| <b>h Total.</b> Add lines 1a-1f.....   |   | ▶ 21,061,974.          |                      |  |   |   |
| PROGRAM SERVICE REVENUE  | <b>2 a</b> _____ <b>Business Code</b> _____   |                        |                      |  |   |   |
|  | <b>b</b> _____  |                        |                      |  |   |   |
|  | <b>c</b> _____  |                        |                      |  |   |   |
|  | <b>d</b> _____  |                        |                      |  |   |   |
|  | <b>e</b> _____  |                        |                      |  |   |   |
|  | <b>f</b> All other program service revenue...   |                        |                      |  |   |   |
|  | <b>g Total.</b> Add lines 2a-2f.....  |                        | ▶                    |  |   |   |
| OTHER REVENUE  | <b>3</b> Investment income (including dividends, interest and<br>other similar amounts).....  |                        | ▶ 1,362.             |  |   | 1,362.  |
|  | <b>4</b> Income from investment of tax-exempt bond proceeds   |                        | ▶                    |  |   |   |
|  | <b>5</b> Royalties.....   |                        | ▶                    |  |   |   |
|  |   |                        |                      |  |   |   |
|  | <b>6 a</b> Gross rents.....   |                        |                      |  |   |   |
|  | <b>b</b> Less: rental expenses.....   |                        |                      |  |   |   |
|  | <b>c</b> Rental income or (loss).....   |                        |                      |  |   |   |
|  | <b>d</b> Net rental income or (loss).....   |                        | ▶                    |  |   |   |
|  |   |                        |                      |  |   |   |
|  | <b>7 a</b> Gross amount from sales of<br>assets other than inventory.....   |                        |                      |  |   |   |
|  | <b>b</b> Less: cost or other basis<br>and sales expenses.....   |                        |                      |  |   |   |
|  | <b>c</b> Gain or (loss).....  |                        |                      |  |   |   |
|  | <b>d</b> Net gain or (loss).....  |                        | ▶                    |  |   |   |
|  |   |                        |                      |  |   |   |
|  | <b>8 a</b> Gross income from fundraising events<br>(not including \$ _____<br>of contributions reported on line 1c).<br>See Part IV, line 18..... |                        | <b>a</b>             |  |   |   |
|  | <b>b</b> Less: direct expenses.....   |                        | <b>b</b>             |  |   |   |
|  | <b>c</b> Net income or (loss) from fundraising events.....  |                        | ▶                    |  |   |   |
|  |   |                        |                      |  |   |   |
| <b>9 a</b> Gross income from gaming activities.<br>See Part IV, line 19..... |   | <b>a</b>               |                      |  |   |   |
| <b>b</b> Less: direct expenses.....  |   | <b>b</b>               |                      |  |   |   |
| <b>c</b> Net income or (loss) from gaming activities.....                    |   | ▶                      |                      |  |   |   |
|  |   |                        |                      |  |   |   |
| <b>10 a</b> Gross sales of inventory, less returns<br>and allowances.....    |   | <b>a</b>               |                      |  |   |   |
| <b>b</b> Less: cost of goods sold.....                                       |   | <b>b</b>               |                      |  |   |   |
| <b>c</b> Net income or (loss) from sales of inventory.....                   |   | ▶                      |                      |  |   |   |
|  |   |                        |                      |  |   |   |
| <b>Miscellaneous Revenue</b>   |   | <b>Business Code</b>   |                      |  |   |   |
| <b>11 a</b> MISCELLANEOUS  |   | 611710                 | 156,795.             |  |   | 156,795.  |
| <b>b</b> _____   |   |                        |                      |  |   |   |
| <b>c</b> _____   |   |                        |                      |  |   |   |
| <b>d</b> All other revenue.....  |   |                        |                      |  |   |   |
| <b>e Total.</b> Add lines 11a-11d.....                                       |   | ▶ 156,795.             |                      |  |   |   |
| <b>12 Total revenue.</b> See instructions.....                               |   | ▶ 21,220,131.          | 0.                   | 0.   | 158,157.                                |   |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Check if Schedule O contains a response to any question in this Part IX. ☐

| <b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>   | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service expenses | <b>(C)</b><br>Management and general expenses | <b>(D)</b><br>Fundraising expenses |
|---|------------------------------|--|---|------------------------------------|
| <b>1</b> Grants and other assistance to governments and organizations in the United States. See Part IV, line 21  | 19,137,816.                  | 19,137,816.                            |   |                                    |
| <b>2</b> Grants and other assistance to individuals in the United States. See Part IV, line 22  |                              |  |   |                                    |
| <b>3</b> Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16   |                              |  |   |                                    |
| <b>4</b> Benefits paid to or for members  |                              |  |   |                                    |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees   | 115,519.                     | 73,273.                                | 20,924.                                       | 21,322.                            |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  | 0.                           | 0.                                     | 0.  | 0.                                 |
| <b>7</b> Other salaries and wages   | 522,236.                     | 333,199.                               | 92,299.                                       | 96,738.                            |
| <b>8</b> Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions)   |                              |  |   |                                    |
| <b>9</b> Other employee benefits  | 79,688.                      | 46,633.                                | 19,048.                                       | 14,007.                            |
| <b>10</b> Payroll taxes   | 48,476.                      | 28,368.                                | 11,587.                                       | 8,521.                             |
| <b>11</b> Fees for services (non-employees):  |                              |  |   |                                    |
| <b>a</b> Management   |                              |  |   |                                    |
| <b>b</b> Legal  |                              |  |   |                                    |
| <b>c</b> Accounting   |                              |  |   |                                    |
| <b>d</b> Lobbying   |                              |  |   |                                    |
| <b>e</b> Professional fundraising services. See Part IV, line 17  | 90,000.                      |  |   | 90,000.                            |
| <b>f</b> Investment management fees   |                              |  |   |                                    |
| <b>g</b> Other  | 499,724.                     | 353,309.                               | 59,020.                                       | 87,395.                            |
| <b>12</b> Advertising and promotion   | 8,206.                       | 8,111.                                 | 95.   |                                    |
| <b>13</b> Office expenses   | 48,265.                      | 17,220.                                | 29,180.                                       | 1,865.                             |
| <b>14</b> Information technology  |                              |  |   |                                    |
| <b>15</b> Royalties   |                              |  |   |                                    |
| <b>16</b> Occupancy   | 57,957.                      |  | 57,957.                                       |                                    |
| <b>17</b> Travel  | 4,381.                       | 1,865.                                 | 1,716.  | 800.                               |
| <b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials  |                              |  |   |                                    |
| <b>19</b> Conferences, conventions, and meetings  | 62,373.                      | 40,598.                                | 18,583.                                       | 3,192.                             |
| <b>20</b> Interest  |                              |  |   |                                    |
| <b>21</b> Payments to affiliates  |                              |  |   |                                    |
| <b>22</b> Depreciation, depletion, and amortization   | 2,455.                       |  | 2,455.  |                                    |
| <b>23</b> Insurance   | 4,640.                       |  | 3,708.  | 932.                               |
| <b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)   |                              |  |   |                                    |
| <b>a</b> EQUIPMENT  | 20,596.                      | 1,368.                                 | 19,139.                                       | 89.                                |
| <b>b</b> DUES AND MEMBERSHIPS   | 13,344.                      | 2,126.                                 | 10,401.                                       | 817.                               |
| <b>c</b> BOARD EXPENSE  | 4,341.                       |  | 3,159.  | 1,182.                             |
| <b>d</b> REASONABLE ACCOMMODATION   | 2,156.                       | 2,156.                                 |   |                                    |
| <b>e</b> All other expenses   | 1,550.                       |  | 654.  | 896.                               |
| <b>25</b> Total functional expenses. Add lines 1 through 24e  | 20,723,723.                  | 20,046,042.                            | 349,925.                                      | 327,756.                           |
| <b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.<br>Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) |                              |  |   |                                    |



**Part X Balance Sheet**

|   |  | (A)<br>Beginning of year |            | (B)<br>End of year |
|---|--|--------------------------|------------|--------------------|
| <b>ASSETS</b>   | <b>1</b> Cash — non-interest-bearing .....   | 836,063.                 | <b>1</b>   | 1,076,029.         |
|   | <b>2</b> Savings and temporary cash investments .....  |                          | <b>2</b>   |                    |
|   | <b>3</b> Pledges and grants receivable, net .....  | 2,476,021.               | <b>3</b>   | 2,941,873.         |
|   | <b>4</b> Accounts receivable, net .....  |                          | <b>4</b>   | 30,501.            |
|   | <b>5</b> Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L .....   |                          | <b>5</b>   |                    |
|   | <b>6</b> Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) ..... |                          | <b>6</b>   |                    |
|   | <b>7</b> Notes and loans receivable, net .....   |                          | <b>7</b>   |                    |
|   | <b>8</b> Inventories for sale or use .....   |                          | <b>8</b>   |                    |
|   | <b>9</b> Prepaid expenses and deferred charges .....   | 17,786.                  | <b>9</b>   | 22,135.            |
|   | <b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....   | <b>10a</b> 57,849.       |            |                    |
|   | <b>b</b> Less: accumulated depreciation .....  | <b>10b</b> 57,079.       | 3,225.     | <b>10c</b> 770.    |
|   | <b>11</b> Investments — publicly traded securities .....   |                          | <b>11</b>  |                    |
|   | <b>12</b> Investments — other securities. See Part IV, line 11 .....   |                          | <b>12</b>  |                    |
|   | <b>13</b> Investments — program-related. See Part IV, line 11 .....  |                          | <b>13</b>  |                    |
|   | <b>14</b> Intangible assets .....  |                          | <b>14</b>  |                    |
|   | <b>15</b> Other assets. See Part IV, line 11 .....   | 3,798.                   | <b>15</b>  | 3,798.             |
| <b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) ..... | 3,336,893.   | <b>16</b>                | 4,075,106. |                    |
| <b>LIABILITIES</b>  | <b>17</b> Accounts payable and accrued expenses .....  | 75,445.                  | <b>17</b>  | 124,151.           |
|   | <b>18</b> Grants payable .....   | 1,521,893.               | <b>18</b>  | 1,714,992.         |
|   | <b>19</b> Deferred revenue .....   |                          | <b>19</b>  |                    |
|   | <b>20</b> Tax-exempt bond liabilities .....  |                          | <b>20</b>  |                    |
|   | <b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....  |                          | <b>21</b>  |                    |
|   | <b>22</b> Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L .....   |                          | <b>22</b>  |                    |
|   | <b>23</b> Secured mortgages and notes payable to unrelated third parties .....   |                          | <b>23</b>  |                    |
|   | <b>24</b> Unsecured notes and loans payable to unrelated third parties .....   |                          | <b>24</b>  |                    |
|   | <b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....  |                          | <b>25</b>  |                    |
|   | <b>26 Total liabilities.</b> Add lines 17 through 25 .....   | 1,597,338.               | <b>26</b>  | 1,839,143.         |
| <b>NET ASSETS OR FUND BALANCES</b>  | <b>Organizations that follow SFAS 117, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29 and lines 33 and 34.</b>   |                          |            |                    |
|   | <b>27</b> Unrestricted net assets .....  | 277,764.                 | <b>27</b>  | 253,318.           |
|   | <b>28</b> Temporarily restricted net assets .....  | 1,461,791.               | <b>28</b>  | 1,982,645.         |
|   | <b>29</b> Permanently restricted net assets .....  |                          | <b>29</b>  |                    |
|   | <b>Organizations that do not follow SFAS 117, check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>   |                          |            |                    |
|   | <b>30</b> Capital stock or trust principal, or current funds .....   |                          | <b>30</b>  |                    |
|   | <b>31</b> Paid-in or capital surplus, or land, building, or equipment fund .....   |                          | <b>31</b>  |                    |
|   | <b>32</b> Retained earnings, endowment, accumulated income, or other funds .....   |                          | <b>32</b>  |                    |
|   | <b>33</b> Total net assets or fund balances .....  | 1,739,555.               | <b>33</b>  | 2,235,963.         |
| <b>34</b> Total liabilities and net assets/fund balances .....            | 3,336,893.   | <b>34</b>                | 4,075,106. |                    |

BAA

Form 990 (2011)

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response to any question in this Part XI ☐

|   |  |   |             |
|---|--|---|-------------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12)  | 1 | 21,220,131. |
| 2 | Total expenses (must equal Part IX, column (A), line 25)   | 2 | 20,723,723. |
| 3 | Revenue less expenses. Subtract line 2 from line 1   | 3 | 496,408.    |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                      | 4 | 1,739,555.  |
| 5 | Other changes in net assets or fund balances (explain in Schedule O)   | 5 | 0.          |
| 6 | Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | 6 | 2,235,963.  |

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response to any question in this Part XII ☐

|   | Yes | No |
|---|-----|----|
| 1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.   |     |    |
| 2a Were the organization's financial statements compiled or reviewed by an independent accountant?  |     | X  |
| b Were the organization's financial statements audited by an independent accountant?  | X   |    |
| c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. | X   |    |
| d If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                  |     |    |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?   | X   |    |
| b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.   | X   |    |

BAA

Form 990 (2011)

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

**2011**

**Open to Public Inspection**

Name of the organization

SERVEMINNESOTA

Employer identification number

41-2010058

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h.
  - a ☐ Type I
  - b ☐ Type II
  - c ☐ Type III — Functionally integrated
  - d ☐ Type III — Other
- e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f If the organization received a written determination from the IRS that is a Type I, Type II or Type III supporting organization, check this box. ☐
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

- (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? .....
- (ii) A family member of a person described in (i) above? .....
- (iii) A 35% controlled entity of a person described in (i) or (ii) above? .....

|                   | Yes | No |
|-------------------|-----|----|
| <b>11 g (i)</b>   |     |    |
| <b>11 g (ii)</b>  |     |    |
| <b>11 g (iii)</b> |     |    |

**h** Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-9 above or IRC section (see instructions)) | (iv) Is the organization in column (i) listed in your governing document? |    | (v) Did you notify the organization in column (i) of your support? |    | (vi) Is the organization in column (i) organized in the U.S.? |    | (vii) Amount of support |
|------------------------------------|----------|---|---|----|--|----|---|----|-------------------------|
|                                    |          |   | Yes   | No | Yes  | No | Yes   | No |                         |
| (A)                                |          |   |   |    |  |    |   |    |                         |
| (B)                                |          |   |   |    |  |    |   |    |                         |
| (C)                                |          |   |   |    |  |    |   |    |                         |
| (D)                                |          |   |   |    |  |    |   |    |                         |
| (E)                                |          |   |   |    |  |    |   |    |                         |
| <b>Total</b>                       |          |   |   |    |  |    |   |    |                         |

**BAA** For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶   | (a) 2007   | (b) 2008  | (c) 2009  | (d) 2010  | (e) 2011  | (f) Total   |
|---|------------|-----------|-----------|-----------|-----------|-------------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants'.) . . . . .  | 9,954,968. | 12734822. | 15740154. | 18880386. | 21061974. | 78,372,304. |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .   |            |           |           |           |           | 0.          |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge . . . . .   |            |           |           |           |           | 0.          |
| 4 <b>Total.</b> Add lines 1 through 3. . . . .  | 9,954,968. | 12734822. | 15740154. | 18880386. | 21061974. | 78,372,304. |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . . |            |           |           |           |           | 78,931.     |
| 6 <b>Public support.</b> Subtract line 5 from line 4. . . . .   |            |           |           |           |           | 78,293,373. |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶  | (a) 2007   | (b) 2008  | (c) 2009  | (d) 2010  | (e) 2011  | (f) Total   |
|--|------------|-----------|-----------|-----------|-----------|-------------|
| 7 Amounts from line 4. . . . .   | 9,954,968. | 12734822. | 15740154. | 18880386. | 21061974. | 78,372,304. |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . . . .  | 8,177.     | 3,044.    | 3,825.    | 2,340.    | 1,362.    | 18,748.     |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on. . . . .  |            |           |           |           |           | 0.          |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) SEE PART IV. . . . .  | 67,595.    | 83,548.   | 123,987.  | 145,720.  | 156,795.  | 577,645.    |
| 11 <b>Total support.</b> Add lines 7 through 10. . . . .   |            |           |           |           |           | 78,968,697. |
| 12 Gross receipts from related activities, etc (see instructions) . . . . .  |            |           |           |           | 12        | 0.          |
| 13 <b>First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here.</b> . . . . . ▶ <input type="checkbox"/> |            |           |           |           |           |             |

**Section C. Computation of Public Support Percentage**

|   |    |         |
|---|----|---------|
| 14 Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f)) . . . . .   | 14 | 99.14 % |
| 15 Public support percentage from 2010 Schedule A, Part II, line 14. . . . .  | 15 | 99.23 % |
| 16a <b>33-1/3% support test – 2011.</b> If the organization did not check the box on line 13, and the line 14 is 33-1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . . ▶ <input checked="" type="checkbox"/>  |    |         |
| b <b>33-1/3% support test – 2010.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/>  |    |         |
| 17a <b>10%-facts-and-circumstances test – 2011.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization. . . . . ▶ <input type="checkbox"/>     |    |         |
| b <b>10%-facts-and-circumstances test – 2010.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/> |    |         |
| 18 <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ▶ <input type="checkbox"/>   |    |         |

BAA

Schedule A (Form 990 or 990-EZ) 2011

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year (or fiscal yr beginning in) ▶   | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions and membership fees received. (Do not include any 'unusual grants'.) .....  |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose ..... |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513. .  |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....  |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge. . .   |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5. . .  |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....  |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....           |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b .....  |          |          |          |          |          |           |
| <b>8 Public support</b> (Subtract line 7c from line 6.) .....   |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal yr beginning in) ▶   | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6. ....  |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources ..... |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. .                             |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b. ....  |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on. ....     |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) .....                                 |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lns 9, 10c, 11, and 12.)  |          |          |          |          |          |           |

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here.** ..... ☐**Section C. Computation of Public Support Percentage**

|  |           |   |
|--|-----------|---|
| <b>15</b> Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) ..... | <b>15</b> | % |
| <b>16</b> Public support percentage from 2010 Schedule A, Part III, line 15. ....                      | <b>16</b> | % |

**Section D. Computation of Investment Income Percentage**

|  |           |   |
|--|-----------|---|
| <b>17</b> Investment income percentage for <b>2011</b> (line 10c, column (f) divided by line 13, column (f)) ..... | <b>17</b> | % |
| <b>18</b> Investment income percentage from <b>2010</b> Schedule A, Part III, line 17. ....                        | <b>18</b> | % |

**19a 33-1/3% support tests – 2011.** If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 is not more than 33-1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization. .... ☐**b 33-1/3% support tests – 2010.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33-1/3%, and line 18 is not more than 33-1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization. .... ☐**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions. .... ☐

**Part IV** **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10, Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

This image shows a full page of white paper with horizontal dashed lines. The lines are evenly spaced and run across the width of the page, providing a guide for handwriting practice. There are no margins, text, or other markings on the page.



## PART II, LINE 10 - OTHER INCOME

| <u>NATURE AND SOURCE</u> | <u>2011</u>        | <u>2010</u>        | <u>2009</u>        | <u>2008</u>       | <u>2007</u>       |
|--------------------------|--------------------|--------------------|--------------------|-------------------|-------------------|
| OTHER INCOME             | 156,795.           | 145,720.           | 123,987.           | 83,548.           | 67,595.           |
| TOTAL                    | <u>\$ 156,795.</u> | <u>\$ 145,720.</u> | <u>\$ 123,987.</u> | <u>\$ 83,548.</u> | <u>\$ 67,595.</u> |

**Schedule B**  
**(Form 990, 990-EZ,**  
**or 990-PF)**

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

► **Attach to Form 990, Form 990-EZ, or Form 990-PF**

OMB No. 1545-0047

**2011**

Name of the organization

**SERVEMINNESOTA**

Employer identification number

**41-2010058**

**Organization type** (check one):

**Filers of:**

Form 990 or 990-EZ

**Section:**

- ☒ 501(c)( 3 ) (enter number) organization  
☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation  
☐ 527 political organization

Form 990-PF

- ☐ 501(c)(3) exempt private foundation  
☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation  
☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

- ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. (Complete Parts I and II.)

**Special Rules**

- ☒ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year ..... ► \$ \_\_\_\_\_

**Caution:** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF) but it **must** answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2, of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

**BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.**

Schedule **B** (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization

Employer identification number

SERVEMINNESOTA

41-2010058

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a)<br>Number | (b)<br>Name, address, and ZIP + 4                                 | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
|---------------|---|-------------------------------|--|
| 1             | CNCS<br>1201 NEW YORK AVE, NW<br>WASHINGTON, DC 20525             | \$ 14,320,176.                | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.) |
| 2             | STATE OF MINNESOTA<br>1500 HIGHWAY 36 WEST<br>ROSEVILLE, MN 55113 | \$ 3,880,163.                 | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.) |
| 3             | UNITED WAY<br>404 S 8TH STREET<br>MINNEAPOLIS, MN 55404           | \$ 1,133,500.                 | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.) |
| 4             | TARGET FOUNDATION<br>1000 NICOLLET MALL<br>MINNEAPOLIS, MN 55403  | \$ 1,128,305.                 | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.) |
|               |   | \$                            | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)            |
|               |   | \$                            | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)            |



Name of organization

Employer identification number

SERVEMINNESOTA

41-2010058

**Part II** **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a)<br>No. from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received |
|---------------------------|--|--|----------------------|
|                           | N/A  |  |                      |
|                           |  |  |                      |
|                           |  |  |                      |
|                           |  | \$   |                      |
|                           |  |  |                      |
|                           |  |  |                      |
|                           |  |  |                      |
|                           |  | \$   |                      |
|                           |  |  |                      |
|                           |  |  |                      |
|                           |  |  |                      |
|                           |  | \$   |                      |
|                           |  |  |                      |
|                           |  |  |                      |
|                           |  |  |                      |
|                           |  | \$   |                      |
|                           |  |  |                      |
|                           |  |  |                      |
|                           |  |  |                      |
|                           |  | \$   |                      |
|                           |  |  |                      |
|                           |  |  |                      |
|                           |  |  |                      |
|                           |  | \$   |                      |
|                           |  |  |                      |

BAA

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization

SERVEMINNESOTA

Employer identification number

41-2010058

**Part III****Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10)****organizations that total more than \$1,000 for the year.** Complete cols (a) through (e) and the following line entry.

For organizations completing Part III, enter total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) ▶ \$ N/A

Use duplicate copies of Part III if additional space is needed.

| (a)<br>No. from<br>Part I | (b)<br>Purpose of gift                  | (c)<br>Use of gift | (d)<br>Description of how gift is held   |
|---------------------------|---|--------------------|--|
|                           | N/A                                     |                    |  |
|                           |   |                    |  |
|                           |   |                    |  |
|                           |   |                    |  |
|                           | (e)<br>Transfer of gift                 |                    |  |
|                           | Transferee's name, address, and ZIP + 4 |                    | Relationship of transferor to transferee |
|                           |   |                    |  |
|                           |   |                    |  |
|                           |   |                    |  |
|                           | (e)<br>Transfer of gift                 |                    |  |
|                           | Transferee's name, address, and ZIP + 4 |                    | Relationship of transferor to transferee |
|                           |   |                    |  |
|                           |   |                    |  |
|                           |   |                    |  |
|                           | (e)<br>Transfer of gift                 |                    |  |
|                           | Transferee's name, address, and ZIP + 4 |                    | Relationship of transferor to transferee |
|                           |   |                    |  |
|                           |   |                    |  |
|                           |   |                    |  |
|                           | (e)<br>Transfer of gift                 |                    |  |
|                           | Transferee's name, address, and ZIP + 4 |                    | Relationship of transferor to transferee |
|                           |   |                    |  |
|                           |   |                    |  |
|                           |   |                    |  |
|                           | (e)<br>Transfer of gift                 |                    |  |
|                           | Transferee's name, address, and ZIP + 4 |                    | Relationship of transferor to transferee |
|                           |   |                    |  |
|                           |   |                    |  |
|                           |   |                    |  |

**SCHEDULE C**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Political Campaign and Lobbying Activities**

**For Organizations Exempt From Income Tax Under section 501(c) and section 527**

► **Complete if the organization is described below.**

► **Attach to Form 990 or Form 990-EZ. ► See separate instructions.**

OMB No. 1545-0047

**2011**

**Open to Public  
Inspection**

**If the organization answered 'Yes,' to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

**If the organization answered 'Yes,' to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

**If the organization answered 'Yes,' to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35a (Proxy Tax), then**

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

|  |   |
|--|---|
| Name of organization<br><b>SERVE MINNESOTA</b> | Employer identification number<br><b>41-2010058</b> |
|--|---|

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political expenditures. . . . . ► \$
- 3 Volunteer hours. . . . .

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955. . . . . ► \$ 0.
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955. . . . . ► \$ 0.
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? . . . . . ☐ Yes ☐ No
- 4a Was a correction made? . . . . . ☐ Yes ☐ No
- b If 'Yes,' describe in Part IV.

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities. . . . . ► \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities. . . . . ► \$
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b. . . . . ► \$
- 4 Did the filing organization file **Form 1120-POL** for this year? . . . . . ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds.<br>If none, enter -0-. | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization.<br>If none, enter -0-. |
|----------|-------------|---------|--|---|
| (1)      |             |         |  |   |
| (2)      |             |         |  |   |
| (3)      |             |         |  |   |
| (4)      |             |         |  |   |
| (5)      |             |         |  |   |
| (6)      |             |         |  |   |

**BAA** For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule **C** (Form 990 or 990-EZ) 2011



**Part II-A** Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

**A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

**B** Check ☐ if the filing organization checked box A and "limited control" provisions apply.

**Limits on Lobbying Expenditures**  
(The term "expenditures" means amounts paid or incurred.)

(a) Filing organization's totals

(b) Affiliated group totals

**1 a** Total lobbying expenditures to influence public opinion (grass roots lobbying) .....

**b** Total lobbying expenditures to influence a legislative body (direct lobbying) .....

**c** Total lobbying expenditures (add lines 1a and 1b) .....

**d** Other exempt purpose expenditures .....

**e** Total exempt purpose expenditures (add lines 1c and 1d) .....

**f** Lobbying nontaxable amount. Enter the amount from the following table in both columns.

| If the amount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is:                 |
|---|--|
| Not over \$500,000                              | 20% of the amount on line 1e.                      |
| Over \$500,000 but not over \$1,000,000         | \$100,000 plus 15% of the excess over \$500,000.   |
| Over \$1,000,000 but not over \$1,500,000       | \$175,000 plus 10% of the excess over \$1,000,000. |
| Over \$1,500,000 but not over \$17,000,000      | \$225,000 plus 5% of the excess over \$1,500,000.  |
| Over \$17,000,000                               | \$1,000,000.                                       |

**g** Grassroots nontaxable amount (enter 25% of line 1f) .....

**h** Subtract line 1g from line 1a. If zero or less, enter -0- .....

**i** Subtract line 1f from line 1c. If zero or less, enter -0- .....

**j** If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? .....

☐ Yes ☐ No

**4-Year Averaging Period Under Section 501(h)**  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f.)

**Lobbying Expenditures During 4-Year Averaging Period**

| Calendar year (or fiscal year beginning in)                            | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) Total |
|--|----------|----------|----------|----------|-----------|
| <b>2 a</b> Lobbying non-taxable amount .....                           |          |          |          |          |           |
| <b>b</b> Lobbying ceiling amount (150% of line 2a, column (e)) .....   |          |          |          |          |           |
| <b>c</b> Total lobbying expenditures .....                             |          |          |          |          |           |
| <b>d</b> Grassroots nontaxable amount .....                            |          |          |          |          |           |
| <b>e</b> Grassroots ceiling amount (150% of line 2d, column (e)) ..... |          |          |          |          |           |
| <b>f</b> Grassroots lobbying expenditures .....                        |          |          |          |          |           |

BAA

Schedule C (Form 990 or 990-EZ) 2011

**Part II-B** Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each 'Yes' response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

|   | (a) |    | (b)     |
|---|-----|----|---------|
|   | Yes | No | Amount  |
| 1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |     |    |         |
| a Volunteers?   |     | X  |         |
| b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  |     | X  |         |
| c Media advertisements?   |     | X  |         |
| d Mailings to members, legislators, or the public?  |     | X  |         |
| e Publications, or published or broadcast statements?   |     | X  |         |
| f Grants to other organizations for lobbying purposes?  |     | X  |         |
| g Direct contact with legislators, their staffs, government officials, or a legislative body?   | X   |    | 49,500. |
| h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?   |     | X  |         |
| i Other activities?   |     | X  |         |
| j Total. Add lines 1c through 1i.   |     |    | 49,500. |
| 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |     | X  |         |
| b If 'Yes,' enter the amount of any tax incurred under section 4912.  |     |    |         |
| c If 'Yes,' enter the amount of any tax incurred by organization managers under section 4912.   |     |    |         |
| d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  |     | X  |         |

**Part III-A** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|   | Yes | No |
|---|-----|----|
| 1 Were substantially all (90% or more) dues received nondeductible by members?                      | 1   |    |
| 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?                 | 2   |    |
| 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? | 3   |    |

**Part III-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No' OR (b) Part III-A, line 3, is answered 'Yes.'

|  |    |  |
|--|----|--|
| 1 Dues, assessments and similar amounts from members   | 1  |  |
| 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).   |    |  |
| a Current year   | 2a |  |
| b Carryover from last year   | 2b |  |
| c Total  | 2c |  |
| 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues.   | 3  |  |
| 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| 5 Taxable amount of lobbying and political expenditures (see instructions)   | 5  |  |

**Part IV** Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A; and Part II-B, line 1. Also, complete this part for any additional information.

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|                |  |
|----------------|--|
| <b>Part IV</b> | <b>Supplemental Information</b> <i>(continued)</i> |
|----------------|--|

[illegible]



**SCHEDULE D  
(Form 990)**Department of the Treasury  
Internal Revenue Service

Name of the organization

**Supplemental Financial Statements**

▶ **Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**  
▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No. 1545-0047

**2011****Open to Public  
Inspection**

Employer identification number

SERVEMINNESOTA

41-2010058

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 6.

|   | (a) Donor advised funds      | (b) Funds and other accounts |
|---|------------------------------|------------------------------|
| 1 Total number at end of year. ....   |                              |                              |
| 2 Aggregate contributions to (during year) .....  |                              |                              |
| 3 Aggregate grants from (during year) .....   |                              |                              |
| 4 Aggregate value at end of year .....  |                              |                              |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....  | <input type="checkbox"/> Yes | <input type="checkbox"/> No  |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ..... | <input type="checkbox"/> Yes | <input type="checkbox"/> No  |

**Part II Conservation Easements.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

|  |  |
|--|--|
| <input type="checkbox"/> Preservation of land for public use (e.g., recreation or education) | <input type="checkbox"/> Preservation of an historically important land area |
| <input type="checkbox"/> Protection of natural habitat                                       | <input type="checkbox"/> Preservation of a certified historic structure      |
| <input type="checkbox"/> Preservation of open space  |  |

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

|  | Held at the End of the Tax Year |
|--|---------------------------------|
| a Total number of conservation easements .....   | 2a                              |
| b Total acreage restricted by conservation easements .....   | 2b                              |
| c Number of conservation easements on a certified historic structure included in (a) .....   | 2c                              |
| d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register ..... | 2d                              |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ .....

4 Number of states where property subject to conservation easement is located ▶ .....

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ .....

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ .....

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....

☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered 'Yes' to Form 990, Part IV, line 8.

1 a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1 .....

▶ \$ .....

(ii) Assets included in Form 990, Part X .....

▶ \$ .....

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1 .....

▶ \$ .....

b Assets included in Form 990, Part X .....

▶ \$ .....

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- ☐ a Public exhibition  
☐ b Scholarly research  
☐ c Preservation for future generations  
☐ d Loan or exchange programs  
☐ e Other \_\_\_\_\_

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If 'Yes,' explain the arrangement in Part XIV and complete the following table:

|                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If 'Yes,' explain the arrangement in Part XIV.

**Part V Endowment Funds.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 10.

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance                     |                  |                |                    |                      |                     |
| b Contributions                                  |                  |                |                    |                      |                     |
| c Net investment earnings, gains, and losses     |                  |                |                    |                      |                     |
| d Grants or scholarships                         |                  |                |                    |                      |                     |
| e Other expenditures for facilities and programs |                  |                |                    |                      |                     |
| f Administrative expenses                        |                  |                |                    |                      |                     |
| g End of year balance                            |                  |                |                    |                      |                     |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment \_\_\_\_\_ %  
 b Permanent endowment \_\_\_\_\_ %  
 c Temporarily restricted endowment \_\_\_\_\_ %  
 The percentages in lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

|   | Yes    | No |
|---|--------|----|
| (i) unrelated organizations   | 3a(i)  |    |
| (ii) related organizations  | 3a(ii) |    |
| b If 'Yes' to 3a(ii), are the related organizations listed as required on Schedule R? | 3b     |    |

4 Describe in Part XIV the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

| Description of property  | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land  |                                      |                                 |                              |                |
| b Buildings  |                                      |                                 |                              |                |
| c Leasehold improvements   |                                      | 11,543.                         | 10,773.                      | 770.           |
| d Equipment  |                                      | 28,954.                         | 28,954.                      | 0.             |
| e Other  |                                      | 17,352.                         | 17,352.                      | 0.             |
| <b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) |                                      |                                 |                              | 770.           |

BAA

Schedule D (Form 990) 2011

**Part VII Investments – Other Securities.** See Form 990, Part X, line 12. N/A

| (a) Description of security or category<br>(including name of security) | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|---|----------------|--|
| (1) Financial derivatives   |                |  |
| (2) Closely-held equity interests                                       |                |  |
| (3) Other   |                |  |
| (A) -----   |                |  |
| (B) -----   |                |  |
| (C) -----   |                |  |
| (D) -----   |                |  |
| (E) -----   |                |  |
| (F) -----   |                |  |
| (G) -----   |                |  |
| (H) -----   |                |  |
| (I) -----   |                |  |
| Total. (Column (b) must equal Form 990 Part X, column (B) line 12.) ▶   |                |  |

**Part VIII Investments – Program Related.** See Form 990, Part X, line 13. N/A

| (a) Description of investment type                                     | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|--|----------------|--|
| (1)  |                |  |
| (2)  |                |  |
| (3)  |                |  |
| (4)  |                |  |
| (5)  |                |  |
| (6)  |                |  |
| (7)  |                |  |
| (8)  |                |  |
| (9)  |                |  |
| (10)   |                |  |
| Total. (Column (b) must equal Form 990, Part X, column (B) line 13.) ▶ |                |  |

**Part IX Other Assets.** See Form 990, Part X, line 15. N/A

| (a) Description   | (b) Book value |
|---|----------------|
| (1)   |                |
| (2)   |                |
| (3)   |                |
| (4)   |                |
| (5)   |                |
| (6)   |                |
| (7)   |                |
| (8)   |                |
| (9)   |                |
| (10)  |                |
| Total. (Column (b) must equal Form 990, Part X, column (B), line 15.) ▶ |                |

**Part X Other Liabilities.** See Form 990, Part X, line 25.

| (a) Description of liability   | (b) Book value |
|--|----------------|
| (1) Federal income taxes   |                |
| (2)  |                |
| (3)  |                |
| (4)  |                |
| (5)  |                |
| (6)  |                |
| (7)  |                |
| (8)  |                |
| (9)  |                |
| (10)   |                |
| (11)   |                |
| Total. (Column (b) must equal Form 990, Part X, column (B) line 25.) ▶ |                |

2 FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). SEE PART XIV



**Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements**

|    |  |             |
|----|--|-------------|
| 1  | Total revenue (Form 990, Part VIII, column (A), line 12)                                 | 21,220,131. |
| 2  | Total expenses (Form 990, Part IX, column (A), line 25)                                  | 20,723,723. |
| 3  | Excess or (deficit) for the year. Subtract line 2 from line 1                            | 496,408.    |
| 4  | Net unrealized gains (losses) on investments   |             |
| 5  | Donated services and use of facilities   |             |
| 6  | Investment expenses  |             |
| 7  | Prior period adjustments   |             |
| 8  | Other (Describe in Part XIV.)  |             |
| 9  | Total adjustments (net). Add lines 4 through 8   |             |
| 10 | Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 | 496,408.    |

**Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

|   |   |    |             |
|---|---|----|-------------|
| 1 | Total revenue, gains, and other support per audited financial statements        | 1  | 21,220,131. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12:             |    |             |
| a | Net unrealized gains on investments   | 2a |             |
| b | Donated services and use of facilities  | 2b |             |
| c | Recoveries of prior year grants   | 2c |             |
| d | Other (Describe in Part XIV.)   | 2d |             |
| e | Add lines 2a through 2d   | 2e |             |
| 3 | Subtract line 2e from line 1  | 3  | 21,220,131. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1:            |    |             |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                | 4a |             |
| b | Other (Describe in Part XIV.)   | 4b |             |
| c | Add lines 4a and 4b   | 4c |             |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | 5  | 21,220,131. |

**Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

|   |  |    |             |
|---|--|----|-------------|
| 1 | Total expenses and losses per audited financial statements                       | 1  | 20,723,723. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25:                |    |             |
| a | Donated services and use of facilities   | 2a |             |
| b | Prior year adjustments   | 2b |             |
| c | Other losses   | 2c |             |
| d | Other (Describe in Part XIV.)  | 2d |             |
| e | Add lines 2a through 2d  | 2e |             |
| 3 | Subtract line 2e from line 1   | 3  | 20,723,723. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:               |    |             |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                 | 4a |             |
| b | Other (Describe in Part XIV.)  | 4b |             |
| c | Add lines 4a and 4b  | 4c |             |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | 5  | 20,723,723. |

**Part XIV Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

**PART X- FIN 48 FOOTNOTE**

THE ORGANIZATION HAS A TAX-EXEMPT STATUS UNDER SECTION 501(C)(3) OF THE INTERNAL

REVENUE CODE AND HAS ADOPTED ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, ASC 740-10.

THE ORGANIZATION'S POLICY IS TO EVALUATE UNCERTAIN TAX POSITIONS, AT LEAST

ANNUALLY, FOR THE POTENTIAL FOR INCOME TAX EXPOSURE FROM UNRELATED BUSINESS INCOME

OR FROM LOSS OF NONPROFIT STATUS. THE ORGANIZATION CONTINUES TO OPERATE CONSISTENT

WITH ITS ORIGINAL EXEMPTION APPLICATION AND EACH YEAR TAKES THE NECESSARY ACTIONS TO

MAINTAIN ITS EXEMPT STATUS. IT HAS BEEN CLASSIFIED AS AN ORGANIZATION THAT IS NOT A



**Part XIV** Supplemental Information *(continued)***PART X - FIN 48 FOOTNOTE (CONTINUED)**

PRIVATE FOUNDATION UNDER THE INTERNAL REVENUE CODE AND CHARITABLE CONTRIBUTIONS BY  
DONORS ARE TAX DEDUCTIBLE.

|                 |  |
|-----------------|--|
| <b>Part XIV</b> | <b>Supplemental Information</b> <i>(continued)</i> |
|-----------------|--|

This image shows a full page of white paper designed for handwriting practice. It features 20 evenly spaced, horizontal dashed lines that run across the entire width of the page. The lines are thin and light gray, providing a guide for letter height and placement without being distracting. There is no text or other markings on the page.

**SCHEDULE G**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information Regarding  
Fundraising or Gaming Activities**

Complete if the organization answered 'Yes' to Form 990, Part IV, lines 17, 18,  
or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

**2011**

**Open to Public  
Inspection**

Name of the organization

SERVEMINNESOTA

Employer identification number

41-2010058

**Part I Fundraising Activities.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 17.  
Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a** ☒ Mail solicitations **e** ☒ Solicitation of non-government grants  
**b** ☒ Internet and email solicitations **f** ☒ Solicitation of government grants  
**c** ☐ Phone solicitations **g** ☐ Special fundraising events  
**d** ☒ In-person solicitations

**2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☒ Yes ☐ No

**b** If 'Yes,' list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? |    | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in column (i) | (vi) Amount paid to (or retained by) organization |
|---|---------------|--|----|-----------------------------------|---|---|
|   |               | Yes  | No |                                   |   |   |
| 1 BAKKENIST CONSU 2235 N<br>ROSEWOOD ROSEVILLE MN         |               |  | X  | 85,254.                           | 90,000.   |   |
| 2   |               |  |    |                                   |   |   |
| 3   |               |  |    |                                   |   |   |
| 4   |               |  |    |                                   |   |   |
| 5   |               |  |    |                                   |   |   |
| 6   |               |  |    |                                   |   |   |
| 7   |               |  |    |                                   |   |   |
| 8   |               |  |    |                                   |   |   |
| 9   |               |  |    |                                   |   |   |
| 10  |               |  |    |                                   |   |   |
| <b>Total</b>  |               |  |    | 85,254.                           | 90,000.   | 0.  |

**3** List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

MN

**Part II Fundraising Events.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

|   |   | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events                    |
|---|---|--------------|--------------|------------------|-------------------------------------|
|   |   | (event type) | (event type) | (total number)   | (add column (a) through column (c)) |
| <b>REVENUE</b>  | <b>1</b> Gross receipts .....   |              |              |                  |                                     |
|   | <b>2</b> Less: Charitable contributions .....                               |              |              |                  |                                     |
|   | <b>3</b> Gross income (line 1 minus line 2) .....                           |              |              |                  |                                     |
| <b>DIRECT EXPENSES</b>  | <b>4</b> Cash prizes .....  |              |              |                  |                                     |
|   | <b>5</b> Noncash prizes .....   |              |              |                  |                                     |
|   | <b>6</b> Rent/facility costs .....  |              |              |                  |                                     |
|   | <b>7</b> Food and beverages .....   |              |              |                  |                                     |
|   | <b>8</b> Entertainment .....  |              |              |                  |                                     |
|   | <b>9</b> Other direct expenses .....  |              |              |                  |                                     |
|   | <b>10</b> Direct expense summary. Add lines 4 through 9 in column (d) ..... |              |              |                  |                                     |
| <b>11</b> Net income summary. Combine line 3, column (d), and line 10 ..... |   |              |              |                  |                                     |

**Part III Gaming.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|                        |  | (a) Bingo  | (b) Pull tabs/Instant bingo/progressive bingo            | (c) Other gaming   | (d) Total gaming                    |
|------------------------|--|--|--|--|-------------------------------------|
|                        |  |  |  |  | (add column (a) through column (c)) |
| <b>REVENUE</b>         | <b>1</b> Gross revenue .....   |  |  |  |                                     |
| <b>DIRECT EXPENSES</b> | <b>2</b> Cash prizes .....   |  |  |  |                                     |
|                        | <b>3</b> Non-cash prizes .....   |  |  |  |                                     |
|                        | <b>4</b> Rent/facility costs .....   |  |  |  |                                     |
|                        | <b>5</b> Other direct expenses .....   |  |  |  |                                     |
|                        | <b>6</b> Volunteer labor .....   | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input type="checkbox"/> Yes <input type="checkbox"/> No | <input type="checkbox"/> Yes <input type="checkbox"/> No |                                     |
|                        | <b>7</b> Direct expense summary. Add lines 2 through 5 in column (d) .....       |  |  |  |                                     |
|                        | <b>8</b> Net gaming income summary. Combine lines 1, column (d) and line 7 ..... |  |  |  |                                     |

**9** Enter the state(s) in which the organization operates gaming activities: \_\_\_\_\_

**a** Is the organization licensed to operate gaming activities in each of these states? ☐ Yes ☐ No

**b** If 'No,' explain: \_\_\_\_\_

**10 a** Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

**b** If 'Yes,' explain: \_\_\_\_\_



- |           |   |                                     |                                    |
|-----------|---|-------------------------------------|------------------------------------|
| <b>11</b> | Does the organization operate gaming activities with nonmembers? .....  | <input type="checkbox"/> <b>Yes</b> | <input type="checkbox"/> <b>No</b> |
| <b>12</b> | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ..... | <input type="checkbox"/> <b>Yes</b> | <input type="checkbox"/> <b>No</b> |

- 13** Indicate the percentage of gaming activity operated in:

|   |            |          |
|---|------------|----------|
| <b>a</b> The organization's facility..... | <b>13a</b> | <b>%</b> |
|---|------------|----------|

|                                    |            |          |
|------------------------------------|------------|----------|
| <b>b</b> An outside facility ..... | <b>13b</b> | <b>%</b> |
|------------------------------------|------------|----------|

- 14** Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶

Address ▶

- 15a** Does the organization have a contact with a third party from whom the organization receives gaming revenue?..... ☐ Yes ☐ No

**b** If 'Yes,' enter the amount of gaming revenue received by the organization ▶ \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ▶ \$ \_\_\_\_\_.

**c** If 'Yes,' enter name and address of the third party:

Name ▶

Address ▶

- 16** Gaming manager information:

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

☐ Director/officer☐ Employee☐ Independent contractor

- ## 17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

**b** Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$

**Part IV** **Supplemental Information.** Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

**SCHEDULE I**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

Name of the organization

SERVE MINNESOTA

**Part I General Information on Grants and Assistance**

Employer identification number

41-2010058

Complete if the organization answered 'Yes' to Form 990, Part IV, lines 21 or 22.  
▶ Attach to Form 990.

**Open to Public Inspection**

**Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

OMB No. 1545-0047

**2011**

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. **SEE PART IV**

**Part II Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000.

Part II can be duplicated if additional space is needed. ▶ ☐

| 1 (a) Name and address of organization or government                                  | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (1) ANOKA RAMSEY COMMUNITY COLLEGE<br>11200 MISSISSIPPI BLVD<br>COON RAPIDS, MN 55433 | 41-1687554 |                               | 24,425.                  | 0.                                |   |  | AMERICORPS PROGRAM                 |
| (2) ASIAN MEDIA ACCESS, IN<br>3028 OREGON AVE S<br>MINNEAPOLIS, MN 55426              | 41-1736822 |                               | 20,600.                  | 0.                                |   |  | AMERICORPS PROGRAM                 |
| (3) DULUTH AREA FAMILY YMCA<br>302 W 1ST STREET<br>DULUTH, MN 55802                   | 41-0693931 |                               | 878,302.                 | 0.                                |   |  | AMERICORPS PROGRAM                 |
| (4) MINNEAPOLIS PUBLIC SCHOOLS<br>1006 W LAKE STREET<br>DULUTH, MN 55802              | 41-0851980 |                               | 359,314.                 | 0.                                |   |  | AMERICORPS PROGRAM                 |
| (5) MN ALLIANCE WITH YOUTH-PROMIS<br>215 N 1ST AVE E<br>DULUTH, MN 55802              | 41-6003776 |                               | 1,449,268.               | 0.                                |   |  | AMERICORPS PROGRAM                 |
| (6) MN CONSERVATION CORPS<br>2715 UPPER AFTON ROAD, SUITE<br>MAPLEWOOD, MN 55119      | 41-1881102 |                               | 653,876.                 | 0.                                |   |  | AMERICORPS PROGRAM                 |
| (7) MN EDUCATION CORPS<br>2400 PARK AVENUE<br>MINNEAPOLIS, MN 55404                   | 27-2413473 |                               | 14,491,347.              | 0.                                |   |  | AMERICORPS PROGRAM                 |
| (8) MN POLLUTION CONTROL A<br>520 LAFAYETTE ROAD N<br>ST PAUL, MN 55155               | 41-6007162 |                               | 338,564.                 | 0.                                |   |  | AMERICORPS PROGRAM                 |

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table. 13

3 Enter total number of other organizations listed in the line 1 table. 0

**BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.**

TEEA3901L 06/01/11

Schedule I (Form 990) (2011)

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance   | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---|--------------------------|--------------------------|-----------------------------------|---|--|
| 1   |                          |                          |                                   |   |  |
| 2   |                          |                          |                                   |   |  |
| 3   |                          |                          |                                   |   |  |
| 4   |                          |                          |                                   |   |  |
| 5   |                          |                          |                                   |   |  |
| 6   |                          |                          |                                   |   |  |
| 7   |                          |                          |                                   |   |  |
| Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. |                          |                          |                                   |   |  |

PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANTS FUNDS IN U.S.

SERVEMINNESOTA HAS AN EXTENSIVE MONITORING SYSTEM OVER GRANTS TO GRANTEES INCLUDING

BOTH FINANCIAL AND PROGRAMMATIC MONITORING SYSTEMS.

# 2011

Continuation Page: 1 of 1

Employer identification number

41-2010058

## Form 990), Part II.)

[illegible]



**SCHEDULE L**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Transactions With Interested Persons**

► **Complete if the organization answered**  
**'Yes' on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,**  
**or Form 990-EZ, Part V, line 38a or 40b.**  
► **Attach to Form 990 or Form 990-EZ. ► See separate instructions.**

OMB No. 1545-0047

**2011**

**Open to Public  
Inspection**

Name of the organization

SERVEMINNESOTA

Employer identification number

41-2010058

**Part I Excess Benefit Transactions** (section 501(c)(3) and section 501(c)(4) organizations only).

Complete if the organization answered 'Yes' on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| 1   | (a) Name of disqualified person | (b) Description of transaction | (c) Corrected? |    |
|-----|---------------------------------|--------------------------------|----------------|----|
|     |                                 |                                | Yes            | No |
| (1) |                                 |                                |                |    |
| (2) |                                 |                                |                |    |
| (3) |                                 |                                |                |    |
| (4) |                                 |                                |                |    |
| (5) |                                 |                                |                |    |
| (6) |                                 |                                |                |    |

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958. . . . . ► \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. . . . . ► \$

**Part II Loans to and/or From Interested Persons.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 26 or Form 990-EZ, Part V, line 38a.

| (a) Name of interested person and purpose | (b) Loan to or from the organization? |      | (c) Original principal amount | (d) Balance due | (e) In default? |    | (f) Approved by board or committee? |    | (g) Written agreement? |    |
|---|---------------------------------------|------|-------------------------------|-----------------|-----------------|----|-------------------------------------|----|------------------------|----|
|   | To                                    | From |                               |                 | Yes             | No | Yes                                 | No | Yes                    | No |
| (1)                                       |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (2)                                       |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (3)                                       |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (4)                                       |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (5)                                       |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (6)                                       |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (7)                                       |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (8)                                       |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (9)                                       |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (10)                                      |                                       |      |                               |                 |                 |    |                                     |    |                        |    |

Total . . . . . ► \$

**Part III Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount and type of assistance |
|-------------------------------|---|-----------------------------------|
| (1)                           |   |                                   |
| (2)                           |   |                                   |
| (3)                           |   |                                   |
| (4)                           |   |                                   |
| (5)                           |   |                                   |
| (6)                           |   |                                   |
| (7)                           |   |                                   |
| (8)                           |   |                                   |
| (9)                           |   |                                   |
| (10)                          |   |                                   |

**BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.**

Schedule L (Form 990 or 990-EZ) 2011

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-------------------------------|---|---------------------------|--------------------------------|---|----|
|                               |   |                           |                                | Yes                                     | No |
| (1) KATE KELLY                | BOARD CHAIR   |                           | THE PRESIDENT & CEO OF         |   | X  |
| (2)                           |   |                           |                                |   |    |
| (3)                           |   |                           |                                |   |    |
| (4)                           |   |                           |                                |   |    |
| (5)                           |   |                           |                                |   |    |
| (6)                           |   |                           |                                |   |    |
| (7)                           |   |                           |                                |   |    |
| (8)                           |   |                           |                                |   |    |
| (9)                           |   |                           |                                |   |    |
| (10)                          |   |                           |                                |   |    |

**Part V Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

**SUPPLEMENTAL INFORMATION**

KATE KELLY BECAME BOARD CHAIR IN FY 2012. SHE IS THE PRESIDENT & CEO OF MN BANK & TRUST, WITH WHOM THE ORGANIZATION BANKS WITH.

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

**2011**

**Open to Public  
Inspection**

Name of the organization

SERVEMINNESOTA

Employer identification number

41-2010058

**FORM 990, PART III, LINE 2 - NEW SERVICES**

READING CORPS NATIONAL REPLICATION - SERVEMINNESOTA PROVIDES TECHNICAL ASSISTANCE  
AND TRAINING TO OTHER STATES THAT ARE EITHER IN A PLANNING OR IMPLEMENTATION PHASE  
OF REPLICATING THE PROVEN AND EFFECTIVE MINNESOTA READING CORPS MODEL.  
SERVEMINNESOTA PROVIDES OVERSIGHT AND CONSULTATION TO THE ESSENTIAL ELEMENTS OF THE  
READING CORPS MODEL TO ENSURE THE MODEL IS DELIVERED WITH FIDELITY IN REPLICATION  
STATES.

**FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS**

READING CORPS - MINNESOTA READING CORPS IS A STATEWIDE PROGRAM TO INCREASE THE NUMBER  
OF MINNESOTA CHILDREN THAT ARE PROFICIENT READERS BY 3RD GRADE. THE PROGRAM MATCHES  
TRAINED AMERICORPS MEMBERS WITH CHILDREN FROM AGE 3 TO GRADE 3 WHO NEED AN EXTRA  
BOOST TO CATCH UP TO GRADE LEVEL TARGETS. MINNESOTA READING CORPS PARTNERS WITH  
SCHOOL DISTRICTS AND PRE-SCHOOL AGENCIES TO PLACE HIGHLY TRAINED AND PROFESSIONALLY  
SUPPORTED AMERICORPS MEMBERS IN EARLY CHILDHOOD EDUCATION, HEAD START, AND K-3  
CLASSROOMS. READING CORPS TUTORS ARE TRAINED IN SPECIFIC RESEARCH-BASED, LITERACY  
INSTRUCTIONAL PROTOCOLS, AND ARE SUPPORTED BY BOTH SITE-BASED EDUCATIONAL STAFF AS  
WELL AS MASTER COACHES WHO ARE AMONG MINNESOTA'S TOP LITERACY EXPERTS. WITH ACCESS TO  
THE LATEST RESEARCH ON READING INTERVENTION STRATEGIES, TRAINED AMERICORPS MEMBERS  
WORK ONE-ON-ONE WITH STUDENTS, AS WELL AS IN SMALL GROUP AND LARGE GROUP SETTINGS, TO  
PROVIDE TAILORED INTERVENTIONS DESIGNED ESPECIALLY FOR EACH CHILD SO THAT THEY GAIN  
THE LITERACY SKILLS THEY NEED AT A RATE TO GET ON TRACK TO READ BY THIRD GRADE.  
SERVEMINNESOTA HAS DEMONSTRATED THE CAPACITY TO SUCCESSFULLY DESIGN AND IMPLEMENT  
LARGE SCALE INITIATIVES THROUGH OUR LITERACY PROGRAM, MINNESOTA READING CORPS, IN  
WHICH AMERICORPS MEMBERS PROVIDE RESEARCH-BASED INDIVIDUALIZED LITERACY TUTORING TO  
STUDENTS ON A DAILY BASIS. THE PROGRAM HAS BEEN IDENTIFIED AS A NATIONAL BEST

PRACTICE BY TARGET, UNITED WAY WORLDWIDE AND THE ASPEN INSTITUTE. IN 2011-2012, 796

Name of the organization

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**FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS**

MINNESOTA READING CORPS TUTORS SERVED NEARLY 24,000 CHILDREN WHO NEED HELP BUILDING THEIR LITERACY PROFICIENCY. IN THE MOST RECENT PROGRAM EVALUATION, 80 PERCENT OF READING CORPS PARTICIPANTS, ALL OF WHOM WERE AT SIGNIFICANT RISK FOR FAILURE, PASSED MINNESOTA ASSESSMENT TESTS. THIS SURPASSED THE OVERALL 78 PERCENT PASS RATE FOR ALL MINNESOTA STUDENTS. ADDITIONALLY, IN A MATCHED SAMPLE STUDY, READING CORPS PARTICIPANTS WERE THREE TIMES LESS LIKELY TO BE REFERRED TO SPECIAL EDUCATION SERVICES.

**FORM 990, PART III, LINE 4B - PROGRAM SERVICE ACCOMPLISHMENTS**

AMERICORPS - AMERICORPS, ALSO KNOWN AS THE DOMESTIC PEACE CORPS, PROVIDES OPPORTUNITIES FOR CITIZENS TO GIVE TO THEIR COMMUNITIES AND COUNTRY EACH YEAR. PEOPLE WHO JOIN AMERICORPS COMMIT TO A YEAR OF SERVICE IN EXCHANGE FOR A MODEST LIVING STIPEND AND AN EDUCATION AWARD THAT CAN BE APPLIED TO PAST OR FUTURE SCHOOLING. AMERICORPS IS A REAL-LIFE EDUCATION AND WORK EXPERIENCE WRAPPED INTO ONE. THE AMERICORPS MOTTO IS "GET THINGS DONE" AND MEMBERS DO A WIDE RANGE OF THINGS TO FULFILL THAT MISSION: THEY TUTOR AND MENTOR YOUTH, BUILD AFFORDABLE HOUSING, TEACH COMPUTER SKILLS, CLEAN PARKS AND STREAMS, RUN AFTER-SCHOOL PROGRAMS, HELP COMMUNITIES RESPOND TO DISASTERS, AND BUILD THE CAPACITY OF NONPROFIT GROUPS TO BECOME SELF-SUSTAINING. THEY ALSO RECRUIT, TRAIN AND SUPERVISE COMMUNITY VOLUNTEERS TO EXTEND AND COMPLEMENT THEIR COMMUNITY EFFORTS. SINCE ITS CREATION IN 1994, SERVEMINNESOTA HAS MOBILIZED NEARLY 10,000 AMERICORPS MEMBERS WHO HAVE TRAINED AND SUPPORTED MORE THAN 300,000 VOLUNTEERS.

**FORM 990, PART III, LINE 4C - PROGRAM SERVICE ACCOMPLISHMENTS**

MATH CORPS - MINNESOTA MATH CORPS IS AN AMERICORPS PROGRAM MODELED AFTER THE READING CORPS AND IS DESIGNED TO HELP 4TH-8TH GRADERS ACHIEVE PROFICIENCY IN MATH, A CRITICAL GATEWAY SKILL FOR HIGH SCHOOL GRADUATION; COLLEGE ADMISSION AND COLLEGE COMPLETION. MATH CORPS PROVIDES SCHOOLS WITH A TOOL TO BRIDGE THE GAP BETWEEN



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**FORM 990, PART III, LINE 4C - PROGRAM SERVICE ACCOMPLISHMENTS**

CURRENT MATH RESEARCH AND THE CAPACITY OF DISTRICTS TO APPLY THAT RESEARCH WITHIN THEIR CLASSROOMS. RIGOROUSLY TRAINED MEMBERS SUPPORTED BY MATH EXPERTS NOT ONLY ACHIEVE RESULTS FOR INDIVIDUAL STUDENTS BUT ALSO SERVE AS A START-UP TEAM FOR SCHOOL SITES THAT WANT AND NEED SUPPORT TO IMPLEMENT A DATA-BASED PROBLEM SOLVING MODEL OF MATH INSTRUCTION.

IN 2011-2012, 65 MATH CORPS TUTORS SERVED 1,400 STUDENTS WHO NEED HELP BUILDING THEIR MATH PROFICIENCY. IN THE MOST RECENT PROGRAM EVALUATION, 73.6% OF THE STUDENTS TUTORED BY MINNESOTA MATH CORPS MEMBERS DEMONSTRATED ACADEMIC GROWTH THAT EXCEEDED THE EXPECTED TARGET RATE OF GROWTH FOR THEIR GRADE, AS MEASURED BY THE NATIONALLY-NORMED MEASURES OF ACADEMIC PROGRESS (MAP) ASSESSMENT. THIS MEANS THAT STUDENTS ARE CATCHING UP TO THEIR PEERS IN THE CLASSROOM AND ARE MAKING STRONG PROGRESS TOWARDS REACHING PROFICIENCY. IN ADDITION, 116 STUDENTS WHO HAD NOT MET THE PROFICIENCY STANDARD ON THE STATE-ADMINISTERED MCA EXAM IN THE YEAR PRIOR TO RECEIVING MATH CORPS TUTORING, MOVED TO BEING PROFICIENT AT THE END OF THE YEAR IN WHICH THEY WERE TUTORED.

**FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION**

READING CORPS NATIONAL REPLICATION: SERVEMINNESOTA PROVIDES TECHNICAL ASSISTANCE AND TRAINING TO OTHER STATES THAT ARE EITHER IN A PLANNING OR IMPLEMENTATION PHASE OF REPLICATING THE PROVEN AND EFFECTIVE MINNESOTA READING CORPS MODEL. SERVEMINNESOTA PROVIDES OVERSIGHT AND CONSULTATION TO THE ESSENTIAL ELEMENTS OF THE READING CORPS MODEL TO ENSURE THE MODEL IS DELIVERED WITH FIDELITY IN REPLICATION STATES.

TRAINING - SERVEMINNESOTA PROVIDES LEADERSHIP DEVELOPMENT, TRAINING AND TECHNICAL ASSISTANCE ACTIVITIES TO ENHANCE EFFECTIVENESS OF AMERICORPS PROGRAMS, RESEARCH ACTIVITIES AND PROGRAM EVALUATION.

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**FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION**

PROGRAM SUPPORT - SERVEMINNESOTA PROVIDES TECHNICAL ASSISTANCE, TRAINING, PROGRAM DEVELOPMENT, MONITORING AND GENERAL PROGRAM COMPLIANCE SUPPORT TO MINNESOTA AMERICORPS PROGRAMS.

DISABILITY - SERVEMINNESOTA PROVIDES FUNDS FOR THE PLACEMENT, AUXILIARY SERVICES, AND REASONABLE ACCOMMODATION OF MEMBERS AND POTENTIAL MEMBERS WITH DISABILITIES, SERVING IN AMERICORPS PROGRAMS.

**FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS**

990 WILL BE REVIEWED AT BOARD MEETING.

**FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS**

ON AN ANNUAL BASIS THE BOARD MEMBERS SIGN A CONFLICT OF INTEREST STATEMENT.

**FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS FOR OFFICERS & KEY EMPLOYEES**

THEY ARE DETERMINED BY THE EXECUTIVE COMMITTEE OF THE BOARD.

**FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE**

UPON REQUEST.

**Application for Extension of Time To File an Exempt Organization Return**Department of the Treasury  
Internal Revenue Service► **File a separate application for each return.**

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box. ☒ **X**
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

**Do not complete Part II unless** you have already been granted an automatic 3-month extension on a previously filed Form 8868.

**Electronic filing (e-file).** You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit [www.irs.gov/efile](http://www.irs.gov/efile) and click on *e-file for Charities & Nonprofits*.

**Part I Automatic 3-Month Extension of Time.** Only submit original (no copies needed).A corporation required to file Form 990-T and requesting an automatic 6-month extension — check this box and complete Part I only. . . . ☐*All other corporations (including 1120-C filers), partnerships, REMICS, and trusts must use Form 7004 to request an extension of time to file income tax returns.***Enter filer's identifying number, see instructions**

|  |  |  |
|--|--|--|
| <b>Type or print</b><br><br>File by the due date for filing your return. See instructions. | Name of exempt organization or other filer, see instructions.                            | Employer identification number (EIN) or        |
|  | SERVEMINNESOTA   | <input checked="" type="checkbox"/> 41-2010058 |
|  | Number, street, and room or suite number. If a P.O. box, see instructions.               | Social security number (SSN)                   |
|  | 120 SOUTH 6TH STREET, #2260  | <input type="checkbox"/>                       |
|  | City, town or post office, state, and ZIP code. For a foreign address, see instructions. |  |
|  | MINNEAPOLIS, MN 55402  |  |

Enter the Return code for the return that this application is for (file a separate application for each return) 

| Application Is For                          | Return Code | Application Is For       | Return Code |
|---|-------------|--------------------------|-------------|
| Form 990                                    | 01          | Form 990-T (corporation) | 07          |
| Form 990-BL                                 | 02          | Form 1041-A              | 08          |
| Form 990-EZ                                 | 01          | Form 4720                | 09          |
| Form 990-PF                                 | 04          | Form 5227                | 10          |
| Form 990-T (section 401(a) or 408(a) trust) | 05          | Form 6069                | 11          |
| Form 990-T (trust other than above)         | 06          | Form 8870                | 12          |

- The books are in the care of. ► LYNN LEWIS

Telephone No. ► 612-746-1390 FAX No. ► \_\_\_\_\_

- If the organization does not have an office or place of business in the United States, check this box. ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_. If this is for the whole group, check this box. ☐. If it is for part of the group, check this box. ☐ and attach a list with the names and EINs of all members the extension is for.

- 1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 4/15, 20 13, to file the exempt organization return for the organization named above.  
The extension is for the organization's return for:

- ☐ calendar year 20 \_\_\_\_ or
- ☒ tax year beginning 9/01, 20 11, and ending 8/31, 20 12.

- 2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return  
☐ Change in accounting period

|  |              |    |
|--|--------------|----|
| <b>3a</b> If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.                                   | <b>3a</b> \$ | 0. |
| <b>b</b> If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. | <b>3b</b> \$ | 0. |
| <b>c Balance due.</b> Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.             | <b>3c</b> \$ | 0. |

**Caution.** If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.**BAA For Paperwork Reduction Act Notice, see Instructions.**Form **8868** (Rev 1-2012)